



State of the Airport Report 2026



Our Priorities

Clinton National Airport is entering a defining period of growth and investment, and our mission remains clear: To safely and efficiently connect people with the world around us while supporting economic opportunity for the future of Central Arkansas. The state of the airport is strong.

- Build a state-of-the-art terminal facility to meet future demand
- Improve air service in the region
- Promote industrial development
- Attract all levels of corporate aviation to the Airport
- Locate funding sources to drive continued growth
- Become the employer of choice in the Little Rock community
- Promote and enhance business opportunities



People

Our people represent our core values of honesty and integrity, respect, professionalism, and continuous improvement in the quality of their work and accomplishing our goals around external partnerships and business opportunities. This strong foundation lets us pair the next generation of our workforce with mentors and leaders making a difference at LIT, as we expand development opportunities and build clear paths for advancement. Together, we're equipping the next generation of leaders and building the relationships to carry us forward.

	AVERAGE AGE	AVERAGE SERVICE YEARS
2026	45.5	7.33
2023	48.7	9.92
2021	51.7	12.25

Turnover has decreased 3% over the same period.



Supporting the vision of a future-ready airport

Passengers

While airlines set routes and pricing, we're staying focused on what we can control — delivering a great passenger experience. Our focus is on maintaining seats in the market, expanding non-stop flight options, and keeping load factors high to continue providing well-performing routes to top destinations across the country. This work, along with our onsite maintenance base, is important for continuing strong air service.

81%
load factor

LIT airtservice utilization remains strong year over year

percent changes since 2023 as of January 1, 2026

increases since 2023

2.8%
seats per capita
2023 1.76 2025 1.81

-1.8%
average ticket price
2023 \$220 2025 \$216

1.8%
MSA population
2023 762,456 2025 776,128

6.3%
nonstop destinations
2023 16 2025 17

9.5%
average daily flights
2023 39.8 2025 43.6

3.4%
total passengers
2023 2,237,309 2025 2,313,842

Creating first-class passenger experiences

Facilities

Our building facilities are the main way we serve passengers, businesses, and the community. Since the terminal was built in 1972, the population and planes using the airport have grown alongside economic growth in the region.

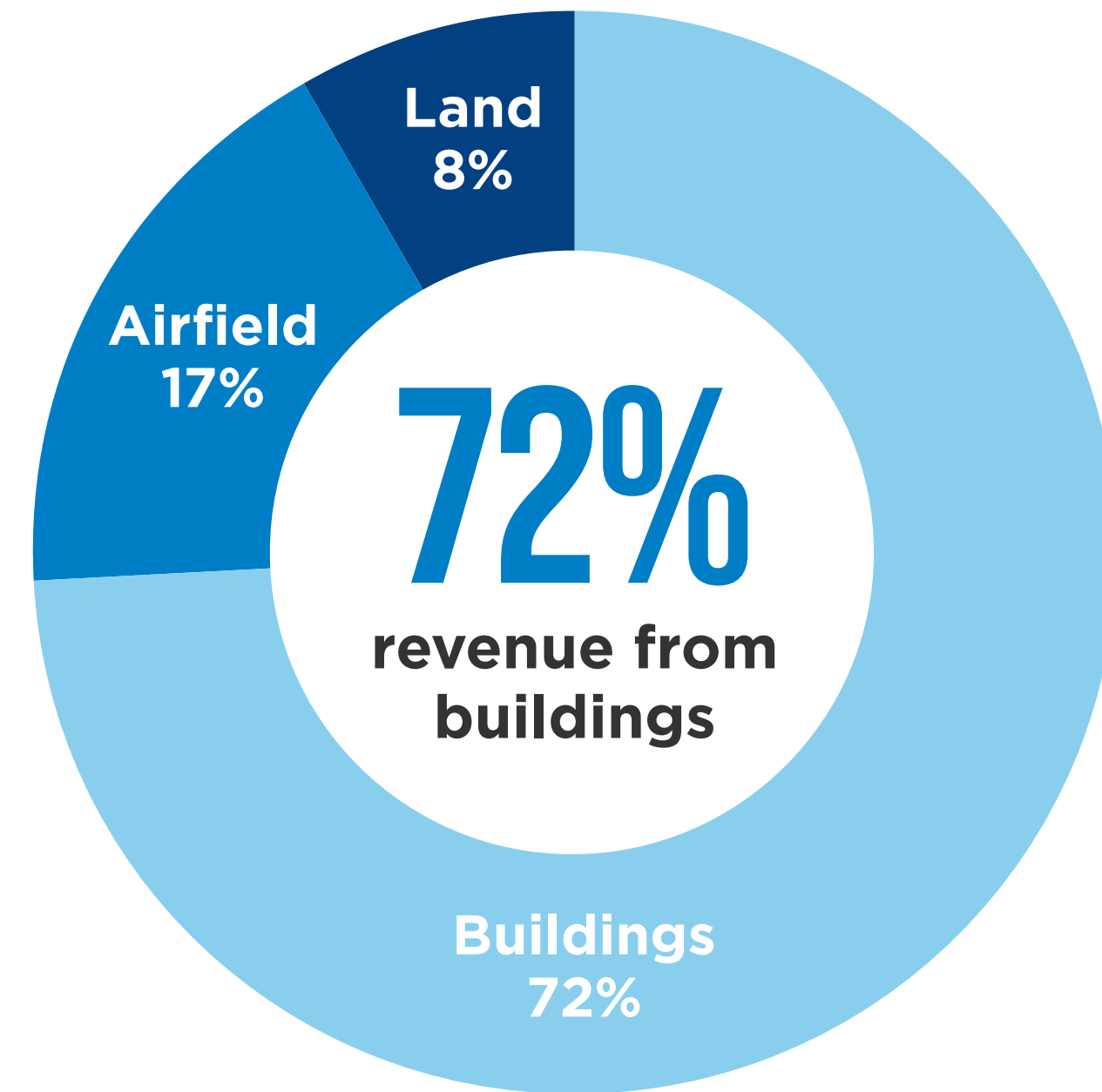
Increasing demands on facilities

Stress on check points, baggage claim, waiting areas

150+
larger plane
passenger capacities
ORIGINAL 70

771K
approximate
catchment area
population
ORIGINAL 327.5K

2025 Percent of Revenue



	NET BOOK VALUE	% OF TOTAL	% OF REVENUE
AIRFIELD	\$111,000,000	39%	17%
BUILDINGS	\$107,000,000	37%	72%
LAND	\$68,000,000	24%	8%
TOTAL	\$286,000,000		

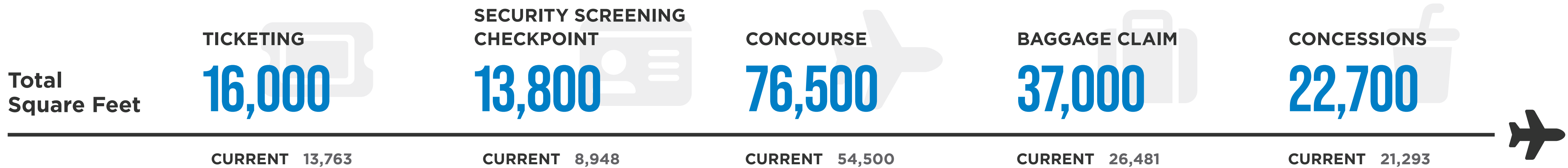
Facilities cont.

Every improvement at LIT serves to enhance the travel experience. Our expansive airfield and multiple runways support efficient, reliable operations, and new federal infrastructure funding is accelerating terminal upgrades that deliver people-first, accessible spaces for travelers, business partners, and airline teams. In 2011, LIT began terminal improvements, and current strategic investments across the airfield and inside the terminal are prepared to serve our growing community through 2035 and into the future.



The increase in passengers and population means growing needs for functional areas of our terminal.

Vision for 2035



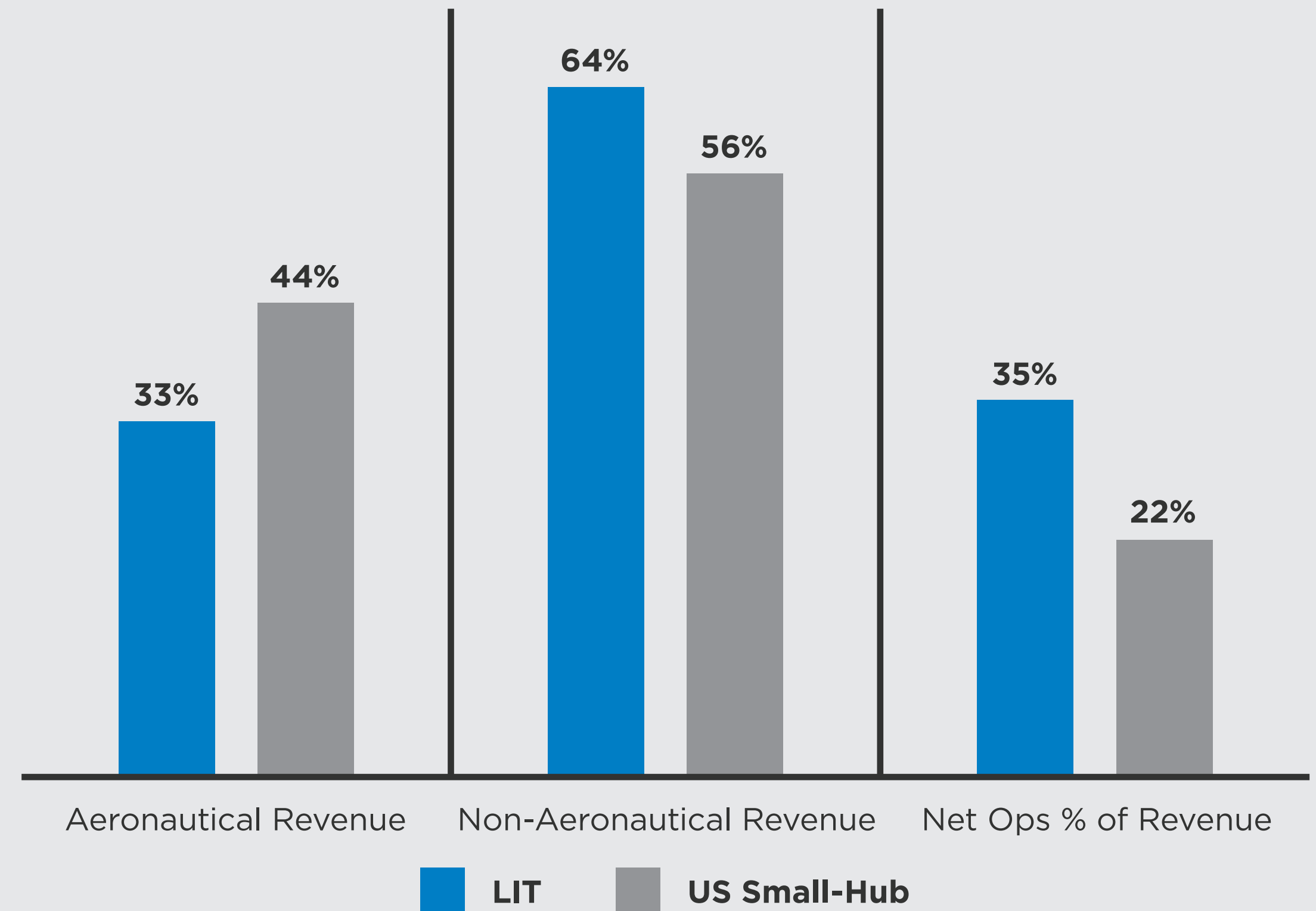
Connecting communities with improved facilities

Finances

Over the past decade, we've established a profitable rate structure to eliminate debt and create a terminal sinking fund to support future needs. This strong financial foundation offers stronger margins and less dependence on airline revenue, unlike many of our peer airports. Grants and diversified revenue sources are providing the runway necessary to lift LIT into the future.



Revenue Diversification and Operating Margin Strength



2025 LIT finance data vs ACI-NA benchmarking

Finances cont.

In turn, we're focusing resources where they matter most — providing Central Arkansas passengers and businesses with opportunity. Success requires focus on financial discipline as we increase service, control costs, and continue to pursue grant and revenue opportunities.

7% Revenue increased

Airline rate + 7.5%, Parking rate increase, EPAX Decline

14% Expenses increased

Headcount +21 over last 2 years (+30 over last 3 years), Personnel exp. increased 23%. Software exp. Increased 48% over last 3 years. 50+ softwares, \$1,040,000 - 6% of total expenses

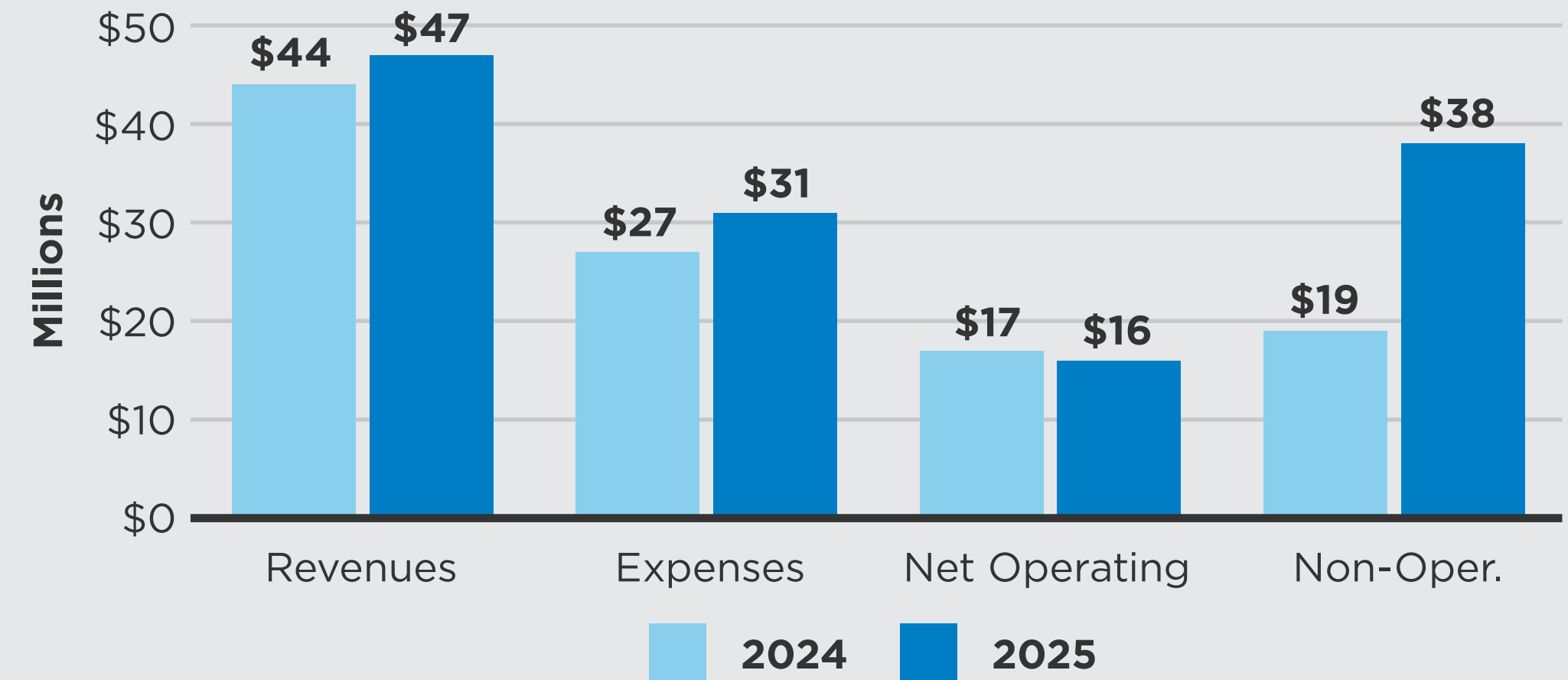
15M Average Net Annual Operating results

over the past 5 years

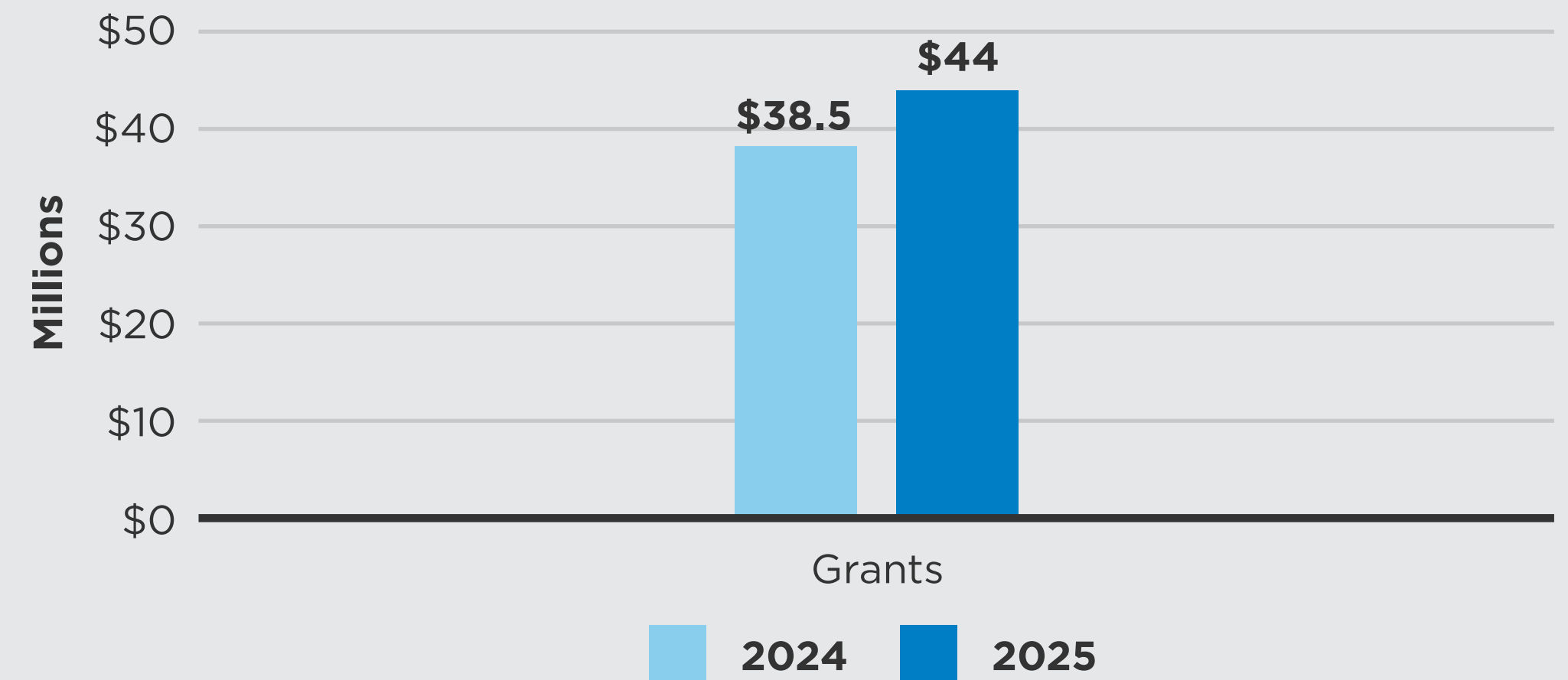
7M Cash & Investments increased

from \$147.7 million to \$154.6 million, offsetting expense increases

Financial Operations



Grants



Upholding fiscal responsibility with proactive planning

Commission

The Little Rock Municipal Airport Commission is responsible for providing the airport public infrastructure asset to the community and sets LIT's rate of climb. By guiding policy, timing, and level of service with safety, efficiency, and responsibility in mind, the Commission is providing the runway needed for passenger, business, and community takeoff at LIT.



Tiffany Mays O'Guinn
Chairwoman



Harold Betton, M.D.
Vice Chairman/Treasurer



Bob Edwards
Secretary



Jill Floyd
Commissioner



Patrick Schueck
Commissioner



Steve Ronnel
Commissioner



Providing the runway needed for takeoff at LIT

Leadership

Our leaders execute the commission’s strategy to serve Arkansas through Clinton National Airport. Over the next five to ten years, we’re investing strategically in our workforce and the airport’s future, providing improved public infrastructure to drive measurable progress and position the airport to support regional growth and long-term opportunities for the communities we serve. Together, we’re leading the future of travel in our region.



Suzanne Peyton, PE, C.M.
Executive Director



David Tipton, CPA, CFA, C.M.
Deputy Executive Director



Shane Carter, APR, C.M.
Director - External Affairs & Strategic Initiatives



Greg Garner, A.A.E.
Director - Properties & Planning



David Finnie
Director - Infrastructure Development



Randy Ellison, C.M., FMP
Director - Facilities



Justin Jones
Director - Information Systems



Shaun Cookson
Interim Director of Operations



Jennifer Miller, NIGP-CPP, CPPO, CPPB
Director - Procurement



Mark Williams
Director - Human Resources & Administration



Achieving operational efficiency with exceptional leadership

